ITERATE



We created 5 versions of our prototype to perfect the interlocking arms. We went from an initial prototype with 4 arms to our final prototype with 16. Each arm has multiple notches to tailor the Z-Box to the shape and size of the product being shipped. After the Z-Box has been used, it can be fully recycled without the inconvenient need to separate the components into different waste streams since it is completely made of containerboard.

COMMUNICATE



On March 1, 2022, we were interviewed by *FIRST* Robotics Canada on its weekly *FIRST* Canada Live Twitch livestream. On the Show we shared our Z-Box innovation and our passion for STEM robotics enthusiasts around the world.

On February 2, 2022, the Canadian Corrugated and Containerboard (industry) Association posted our Z-Box presentation for the world to see on their YouTube channel. Shortly after that, on February 8, the Board of Directors of the CCCA watched our presentation at their quarterly board meeting. The Board members were thrilled with the effort, planning and execution of our Z-Box innovation.

Both PAC Global and the Canadian Corrugated and Containerboard Association have endorsed the Z-Box.

| pac | Generative Compared and Barry Street Compared and Barry Street Compared and Barry Street Compared Street Stree | | | |
|---|--|--|--|--|
| December 7, 2021 | | | | |
| | March 31, 2022 | | | |
| Re: FLL Team 5831 Ctri-Z Bayview Gien submission of Z-Box Sustainable Packaging Solution. | Attn: FIRST Judges | | | |
| To the FLL Judges, | Auto: Filial Junges | | | |
| I am the CEO of PAC Global, a material/package neutral, not-for-profit, member-based packaging association; a 2014 inductee of the North America Packaging Hall of Fame and Carreer packaging executive. | It is my sincere wish to outline background detail about the amazing Team 5831 Ctri-Z from Bayview Gien School in Toronto. | | | |
| At PAC we have championed the sustainable packaging discussion in Canada and the US since 2006. We have developed and track several courses on sustainable and circular packaging. We also run annual packaging compressions attracting sustainable entries from across the globe. | I was part of a presentation to this group in October of last year to outline details of the corrupted correlated packaging industry in Canada. As a "25" industry our work tends to go unesteed by the public eyer. — but that is changing in a work of all harper focus on recycling and usutainability. We are proved to collect and recycles searching all corrupted togetading matteri in Canada. The Chri 2 group had detailed questions of my colleague and I that lead to serious discussion above our industry functions. | | | |
| The Z-Box entry is an excellent innovation incorporating sustainable and circular economy thinking. The highlights include: | | | | |
| It is a imple and a many to assemble package finity. It has been during the increase nationary product protections at the lowest package costs. The package costs is an association of a discn minimizing over packaging. This mander of 2015 marginal filters, which is true in 1005 marginalist. This main of 2015 marginal filters, which is true in 2015 marginal filters. This main of 2015 marginal filters, which is true in 2015 marginal filters. This main of 2015 marginal filters, which is true in 2015 marginal filters. This main of 2016 marginal filters, which is true in 2015 marginal filters. | ascission association or our mousery functions. The work CuF-2 embarked on its fully remarkable. From their own research after our meeting, they crated a meminable design for interfor packing to replace forsi-3 ased materials – and then programed a solid business care capped with an incredible marketing video to announce th 2-3ool | | | |
| Fiber cartons can easily be repackaged if the product has to be returned. Most consumers are familiar with recycling paper via a universal blue box process. | It was a pleasure to present their video and an outline of the design development to the Board of Directors of our Association. To a person, everyone present was thrilled with the effort, planning and execution of an innovation like the 2-8ox. | | | |
| I hope this letter provides insightful information. | paining and executed of an interaction are the shore. | | | |
| 9-00/ | We congratulate the team on winning the Ontario innovation Celebration and wish to impress upon you their efforts deserve equal consideration on the Global stage as well. | | | |
| | Yours truly, | | | |
| James D Downham | a hitzertreet | | | |
| PAC Global | - | | | |
| | | | | |

Allen Kirkpatrick Executive Director Canadian Corrugated

HOW THE Z-BOX WORKS



The item is placed securely in the Z-Box, then the locking arms of the inner container are secured to prevent any shifting within the box. The Z-Box is superior to current void fillers because it is easy to use, effective, and petroleum-free.

PROFITABILITY PROJECTION

| Number of parcels shipped annually in Canada | 1,470,000,000 | | | | |
|--|---------------|--------------|------------|------------|-----------|
| Percentage of parcels using the Z-Box | 196 | | | | |
| Number of parcels shipped using the Z-Box | 14,700,000 | | | | |
| Percentage take up | | 2.098 | 4.096 | 7.0% | 10.09 |
| Ctrl-Z selling price for Z-Box | \$0.90 | | | | |
| Number of units sold | | 294,000 | 588,000 | 1,029,000 | 1,470,000 |
| Sales commission rate | 096 | | | | |
| Manufacturing equipment costs | \$14,000 | | | | |
| Equipment costs per unit | \$0.00095 | | | | |
| | | Year 1 | Year 2 | Year 3 | Year 4 |
| Revenue | | \$264,600 \$ | 529,200 \$ | 926,100 \$ | 1,323,000 |
| Per unit costs | | | | | |
| Variable cost % of selling price 50% | | | | | |
| Variable cost \$0.45 | | | | | |
| Equipment cost \$0.0010 \$0.45 | | | | | |
| Manufacturing costs | _ | 132,580 | 265,160 | 464,030 | 662,900 |
| Manufacturing profit | | 132,020 | 264,040 | 462,070 | 660,200 |
| Fixed costs | | | | | |
| Advertising | | 400,000 | 200,000 | 100,000 | 100,000 |
| Insurance | | 50,000 | 50,000 | 50,000 | 50,000 |
| Rent | | 15,000 | 15,000 | 15,000 | 15,000 |
| General and admin | | 10,000 | 10,000 | 10,000 | 10,000 |
| Pretax profit | | (342,980) | (10,960) | 287,070 | 485,100 |
| Income taxes | | (68,596) | (2,192) | 57,414 | 97,020 |
| Net income | | (\$ 274,384) | (\$8,768) | \$229,656 | \$388,080 |
| Required rate of return on Z-Box 25.00% | | | | | |
| Present value | \$ 839,209 5 | (219,507) \$ | (5.612) \$ | 117.584 \$ | 158,958 |

Ctrl-Z received advice from Atlantic Packaging Inc. concerning materials and technology to be used in the commercial version of the Z-Box. Ctrl-Z estimated the cost to produce the Z-Box, market demand volume and selling price per unit in developing financial projections for the Z-Box which provide strong indication that Z-Box can be a viable and profitable business.





Visit our:

- •Website: http://ctrlzfll.com
- •Product description:
- https://youtu.be/tBOx6xoMd64
- •Presentation at:
- https://youtu.be/EyPuPzLrRrk









IDENTIFY Problem Identification

Currently used packaging void fillers, like bubble wrap and polystyrene foam peanuts, are less eco-friendly as they are made of plastics. Nearly all discarded plastics do not get recycled and end up as pollution. We need to make sure that our packaging does not harm the planet.

Research

We have consulted with experts, read several articles, completed a patent search and conducted a survey.

Experts

All our experts, leaders in their field, strongly endorsed the Z-Box.

James Downham, CEO of PAC Global, a Toronto-based global packaging association, found the Z-Box to be unique and recommended the use of thinner material and create different sized Z-Boxes to accommodate different-sized products. He also thought the Z-Box will improve the unboxing experience for the customer.

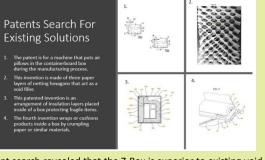
Allen Kirkpatrick, Executive Director of the Canadian Corrugated and Containerboard (industry) Association, taught us that 89% of corrugated boxes are recycled back into more corrugated boxes, and was impressed with our design.

Robert Suga, Director of Quality and Continuous Improvement at Atlantic Packaging, one of Canada's largest containerboard manufacturers, said that the Z-Box is a very good concept and that shippers would appreciate its cost-efficiency.

Selected References

- Paper Packager Ranpak Packs a Punch-and So Could Its Stock, Al Root, Barron's, Dec 23, 2021
- Recycling Isn't as Clear-Cut as You Might Think, Jo Craven McGinty, Wall Street Journal, Apr 23, 2021
- The Parcel Shipping Boom Continues, Katharina Buchholz, Statista, Sep 28, 2021
- Turn Your Shipping Box into A Competitive Advantage, Brent Hughes, Forbes, Jan 11, 2021
- The Packaging Mistakes Companies Make-and Why They Make Them, Kate Murphey, Wall Street Journal, Nov 23, 2021
- Cardboard Boxes Have Never Been in More Demand-or More Expensive, Ryan Dezember, Wall Street Journal, Mar 31, 2021
- Dive-21% of Online Oversized Packages Arrive Damaged, Dan Alaimo, Retail Dive, Aug 27, 2018
- Don't Give Them A Break-Avoiding Parcel Shipping, Amware Fulfilment, Amware, Nov 30, 2020
- When Your Packaging Fails The Cost of Shipping Damage, Rocket Industrial, Rocket Industrial, Feb 20, 2020
- UPS-Peak Demand Projected to Exceed Capacity by 5M Packages Daily, Max Garland, Supply Chain Dive, Jul 27, 2021
- Items labelled as "fragile" not covered by Canada Post if damaged, Courtney Greenberg, CTV News Toronto, Feb 23, 2017

IDENTIFY (continued) Existing Solutions



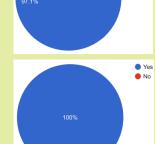
Our patent search revealed that the Z-Box is superior to existing void fillers because it is eco-friendly and convenient for shippers to use.

Survey Results

We surveyed adult consumers and 97% were concerned that most protective packaging is ending up as landfill. 100% of respondents would prefer to receive fully sustainable packaging.

Does it concern you that most protective packaging, like bubble wrap, is petroleumbased and ends up in landfill?

Would you prefer to receive products shipped in 100% sustainable packaging that can be fully recycled?



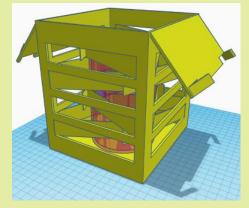
YesNo

DESIGN



In developing an alternate void filler, we were inspired by the Hoberman Ball. We experimented with air filled bags and origami muri-ori fold as possible void fillers.

DESIGN (continued)



Our 3D prototype drawing using Tinkercad



Building our fourth prototype

CREATE

Ctrl-Z's Solution

The Z-Box is an integrated containerboard box solution that protects products of various sizes and shapes for shipping, while serving as an environmentally friendly alternative to traditional polystyrene and resin void fillers. The inner carton has adjustable interlocking precut arms to safely encase the product during transport.

